



# CITY OF FORT WAYNE



## Street Light Inventory Reduction

### *Six Sigma Project Overview*

#### ***PROBLEM***

The overall level of inventory stored to maintain our street lighting infrastructure seems high relative to material usage.

#### ***SOLUTION***

Initially established a database to begin collecting information on variables deemed to be important by the project team. Eventually implemented a Kanban inventory control methodology.

#### ***SAVINGS***

The City has realized a one-time savings of over \$500,000 as the level of carried inventory has fallen from \$750,000 at project inception to \$275,000 as of December 2005. Increased efficiencies are being realized on an on-going basis through the establishment and documentation of improved standard operating procedures and the implementation of cycle counting.

#### ***Savings***

Monthly value of street lighting inventory continues to fall. At project inception, \$750,000 of inventory was stored in the warehouse. As of Dec 2005, \$275,000 of inventory is on-hand.

#### ***Factoid***

The use of Six Sigma demonstrates the City's commitment to innovation and continuous improvement. The goal is to enhance government performance.

#### ***Six Sigma Team***

Rick Orr, Project Leader/Blackbelt  
Greg Meszaros, Project Champion  
Dave Pepper, St Light Warehouse  
Nate Parker, St Light Warehouse  
Steve Davis, Department Manager  
Phyllis Davis, St Light Engineering  
Lori Dekoninck, St Light Warehouse